## NARCOTICS ANONYMOUS WORLD SERVICES, INC. PROPOSED BUDGET FOR FISCAL YEARS 2015 and 2016 06/30/13 YTD 7/1/12-11/30/13 Proposed July 2014 -Proposed July 2015 Cycle Total for Fiscal Years Actual Annualized June 2015 June 2016 2015 and 2016 INCOME RECOVERY LITERATURE INCOME BASIC TEXT: Hardcover English \$1,960,668 \$2,056,652 \$1,960,668 \$2,009,685 \$3,970,354 BASIC TEXT: Translated 158.569 161.783 161.783 165.828 327.611 BASIC TEXT: Softcover 787 766 876 336 876 336 898 244 1 774 580 JUST FOR TODAY 919 614 891 983 891 983 936 582 1 828 566 IT WORKS: HOW & WHY 599 525 600.361 600.361 630.379 1,230,741 SPONSORSHIP BOOK 29,162 29,407 29,407 30,877 60,284 STEP WORKING GUIDES 684.983 704,636 704,636 739,868 1,444,503 LIVING CLEAN 1,244,786 1.129.891 979,891 1,028,886 2,008,777 ePUB BOOKS 60.426 58.092 58,092 60.997 119,089 LITERATURE INCOME (IRAN) 607.939 1.246.275 592,368 607.939 638.336 OTHER RECOVERY LITERATURE 2,631,527 1.245.546 1.283.672 1.283.672 1,347,855 Subtotal \$8,283,413 \$8,400,753 \$8,154,769 \$8,487,538 \$16,642,307 OTHER INVENTORY INCOME MEDALLIONS \$734,317 \$747,188 \$747,188 \$784,548 \$1,531,736 **KEYTAGS & CHIPS** 1.116.012 1,193,292 1,193,292 1,252,957 2.446.249 NON-FIPT INFORMATION BOOKLETS 58 017 65 653 65 653 68.936 134.589 **HANDBOOKS** 48,063 56,620 56,620 59.451 116,070 SPECIALTY ITEMS 68,109 77,679 77.679 81,563 159,243 GROUP/AREA MATERIALS 108,738 120,024 234,332 114,308 114,308 MIRACLES HAPPEN 26,078 26,855 26,855 28,198 55,053 \$2,159,334 \$2,281,597 \$2,281,597 \$2,395,676 \$4,677,273 Subtotal SHIPPING \$592.814 \$580.154 580.154 609.162 \$1,189,316 DISCOUNTS (1,296,764) (1,352,131) (1,352,131) (1,419,738) (2,771,869) **DEVELOPMENTAL SUBSIDIES & ALLOWANCES** (169,498) (203,838)(203,838) (214,030) (417,867) (\$975,815) Subtotal (\$873,448) (\$975.815) (\$1,024,605) (\$2,000,420) ====== \_\_\_\_\_ -----Gross Literature Income (less discounts) \$9,706,535 \$9,460,551 \$9,858,609 \$19,319,160 \$9,569,299 Gross Literature Income (without Iran) \$8,976,931 \$9,098,596 \$8,852,612 \$9,220,273 \$18,072,885 RECOVERY LITERATURE COST OF GOODS BASIC TEXT: Hardcover English 358.085 388.585 365.856 373,174 739.030 BASIC TEXT: Translated 31,852 29,952 30,551 31,162 61,713 BASIC TEXT: Softcover 95,335 105,623 107,736 109,890 217,626 JUST FOR TODAY 106,415 98,360 100,328 102,334 202,662 IT WORKS: HOW & WHY 101,322 96,929 98,868 100,845 199,712 SPONSORSHIP BOOK 5,899 5,961 6,080 6,202 12,282 STEP WORKING GUIDES 92,466 89,061 90,842 92,659 183,502 LIVING CLEAN 197.211 174.728 152.128 155.171 307.299 ePUB BOOKS 18,781 18,283 18,649 19,022 37,670 LITERATURE PRODUCTION (IRAN) 361 578 368 809 376 185 744 995 OTHER RECOVERY LITERATURE 199,775 203,936 208,014 212,175 420,189 Subtotal \$1,509,677 \$1,572,997 \$1,547,862 \$1,578,819 \$3,126,681 OTHER INVENTORY COST OF GOODS MEDALLIONS \$164,146 \$161,186 \$164,410 \$167,698 \$332,108 **KEYTAGS & CHIPS** 246,643 262,389 267,637 540,627 272.990 NON-FIPT INFORMATION BOOKLETS 8,272 9.560 9,752 9.947 19,698 **HANDBOOKS** 14,443 15,764 16,079 16,401 32,480 SPECIALTY ITEMS 28,769 30.309 29.132 29.714 60.023 GROUP/AREA MATERIALS 32.352 35.001 35.701 36.415 72.116 MIRACLES HAPPEN 3.605 3,761 3.836 3,913 7,749 Subtotal \$498,224 \$516,789 \$527,129 \$537,672 \$1,064,801 ======= ======== Total Cost of Goods \$2.007.901 \$2.089.786 \$2.074.991 \$2,116,491 \$4.191.482 Total Cost of Goods (without Iran) \$1,705,365 \$1,728,208 \$1,706,182 \$1,740,305 \$3,446,487 Net Literature Income \$7.561.398 \$7,616,749 \$7,385,560 \$7,742,118 \$15.127.679 Net Literature Income (without Iran) \$7,271,566 \$7,370,388 \$7,146,430 \$7,479,968 \$14,626,398

FELLOWSHIP CONTRIBUTIONS					
BREAKDOWN BY DONOR TYPE					
Members	\$61,543	\$59,612	\$59,612	\$59,612	\$119,225
Groups	93,818	90,253	90,253	90,253	180,507
Areas	134,223	133,690	133,690	133,690	267,380
Regions	368,903	371,701	371,701	371,701	743,403
Events/Conventions	39,005	28,315	28,315	28,315	56,630
Unity Day Zonal & Other Forums	0 49,864	15,211 64,234	15,211 64,234	15,211 64,234	30,422 128,468
Total Contributions	\$747,356	\$763,017	\$763,017	\$763,017	\$1,526,034
MISCELLANEOUS INCOME					
LICENSED VENDOR PAYMENTS	\$27,350	\$26,772	\$26,772	\$26,772	\$53,544
INTEREST	5,258	7,559	7,559	7,559	15,117
MISCELLANEOUS	(1,049)	(2,644)	0	0	0
Total Miscellaneous Income	\$31,559	\$31,686	\$34,331 =======	\$34,331	\$68,661
OPERATING INCOME (Not including event specific)	\$8,340,313	\$8,411,453	\$8,182,908	\$8,539,466	\$16,722,374
OPERATING 'INCOME (Not including Iran)	\$8,050,481	\$8,165,092	\$7,943,778	\$8,277,315	\$16,221,094
EXPENSE					
LITERATURE PRODUCTION & DISTRIBUTION					
FIXED OPERATIONAL EXPENSES					
MARKETING	\$2,296	\$2,478	\$2,523	\$2,548	\$5,071
IN-HOUSE PRODUCTION (not included in Cost of Goods)	85,207	93,424	95,105	96,056	191,16
TRANSLATIONS (not included in Cost of Goods)	28,130	25,282	25,737	25,994	51,73
LITERATURE DISTRIBUTION (IRAN)	90,088	95,229	96,943	97,913	194,85
SHIPPING	643,893	635,044	646,474	652,939	1,299,41
BUSINESS PLAN WORKGROUP LEGAL	17,380 27,531	12,820 28,487	17,380 28,999	17,554 29,289	34,93 58.28
LITERATURE PRODUCTION & DISTRIBUTION TRAVE		4,216	11,000	11,110	22,11
ACCOUNTING	21,830	20,912	20,913	20,913	41,82
PERSONNEL (Includes amt budgeted to variable projects)	1,158,835	1,145,246	1,202,508	1,202,508	2,405,01
OVERHEAD	610,749	614,470	659,474	659,474	1,318,94
TECHNOLOGY	109,438	108,037	108,037	108,037	216,07
Total Literature Production & Distribution	\$2,799,279	\$2,785,644	\$2,915,093	\$2,924,335	\$5,839,428
otal Literature Production & Distribution (without Iran)	\$2,709,191	\$2,690,415	\$2,818,150	\$2,826,422	\$5,644,572
WORLD SERVICE CONFERENCE SUPPORT					
FIXED OPERATIONAL EXPENSES					
PUBLICATIONS	\$19,590	\$26,219	26,691	26,958	\$53,649
WORLD SERVICE CONFERENCE BIENNIAL MTG	20,376	21,061	21,441	470,000	
WORLD BOARD	271,836	308,374	313,925	317,064	630,988
HUMAN RESOURCE PANEL	8,211	11,134	11,334	11,448	*
WSC COFACILITATORS	275	194	198	200	
ACCOUNTING	13,410 711,856	12,846 703,508	12,846 738,684	12,846 738,684	25,693 1,477,367
			730,004	130,004	1,411,301
PERSONNEL (Includes amt budgeted to variable projects)			405 105	405 105	810 211
	375,354 67,226	378,703 66,365	405,105 66,365	405,105 66,365	810,21° 132,73°

	06/30/13 YTD Actual	7/1/12-11/30/13 Annualized	Proposed July 2014 - June 2015	Proposed July 2015 - June 2016	Cycle Total for Fiscal Years 2015 and 2016
VARIABLE OPERATIONAL EXPENSES					
SERVICE SYSTEM	12,975	11,089	10,000	60,000	70,000
BOOK-LENGTH PIECE - TRADITIONS FINISHED WSC PROJECTS	1,720 23,209	1,445 17,198	160,000	90,000	250,000
Subtotal	\$37,904	\$29,732	\$170,000	\$150,000	\$320,000
Total World Service Conference Support	\$1,526,038	\$1,558,137	\$1,766,589	\$2,198,670	\$3,965,259
FELLOWSHIP DEVELOPMENT					
FIXED OPERATIONAL EXPENSES					
PUBLICATIONS FELLOWSHIP SUPPORT	\$78,057 262,019	\$71,608	72,897	73,626	\$146,523 569,034
PUBLIC RELATIONS	59,904	233,965 73,462	268,176 74,784	300,858 75,532	150,316
DEVELOPMENTAL LITERATURE	414,691	373,712	380,439	384,243	764,682
ACCOUNTING PERSONNEL (Includes amt budgeted to variable projects)	21,206 1,125,725	20,315 1,112,524	19,120 1,099,436	20,315 1,168,151	39,435 2,267,587
OVERHEAD	751,060	714,646	602,948	640,632	1,243,579
TECHNOLOGY	106,311	104,950	98,776	104,950	203,726
Subtotal	\$2,818,973	\$2,705,182	\$2,616,576	\$2,768,306	\$5,384,882
VARIABLE OPERATIONAL EXPENSES					
PUBLIC RELATIONS ROUNDTABLES	26	32	20,000	18,000	38,000
Subtotal	\$26	\$32	\$20,000	\$18,000	\$38,000
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Total Fellowship Development	\$2,818,999	\$2,705,214	\$2,636,576	\$2,786,306	\$5,422,882
EVENTS FIXED OPERATIONAL EXPENSES					
FUTURE (AND PRIOR) CONVENTIONS	\$18,055	\$23,497	\$23,920	\$24,160	\$48,080
LEGAL ACCOUNTING	5,925	5,676	6,871	5,676	12,548
PERSONNEL (Includes amt budgeted to variable projects)	314,541	310,852	395,110	326,395	721,505
OVERHEAD TECHNOLOGY	167,218	176,392	216,684	179,000	395,684
TECHNOLOGY	29,705	29,324	35,498	29,324	64,822
Total Events (without event specific)	\$535,444	\$545,742	\$678,083	\$564,555	\$1,242,639
NAWS EXPENSE (without event specific)	\$7,679,760	\$7,594,737	\$7.996.341	\$8.473.866	\$46.470.209
NAWS EXPENSE (without event specific)  NAWS EXPENSE (without Iran)	\$7,589,672	\$7,394,737 \$7,499,508	\$7,899,398	\$8,375,953	\$16,470,208 \$16,275,352
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EXCESS REVENUE/EXPENSE (without event specific	\$660,553	\$816,716	\$186,567	\$65,600	\$252,166
EXCESS REVENUE/EXPENSE (without Iran)	\$460,809	\$665,584	\$44,380	(\$98,638)	(\$54,258)
WCNA 36					
INCOME REGISTRATION			\$ 350,000		
SPECIAL EVENTS			\$ -		
NEWCOMER DONATIONS			\$ 28,000		
MERCHANDISE			\$ 440,000		
OTHER SALES REBATES			\$ - \$ 21.052		
TOTAL INCOME			\$ 839,052	\$ -	
EXPENSE					
REGISTRATION SPECIAL EVENTS			\$ 96,000 \$ -		
PROGRAM			\$ 183,219		
MERCHANDISE			\$ 178,000		
FACILITIES			\$ 188,000	-	
SUPPORT COMMITTEE			\$ 44,000		
ADMINISTRATION			\$ 149,421		
TOTAL EXPENSE			\$ - \$ 838,640	\$ -	
WCNA 36 NET REVENUE			\$ 412		· 
NAME OF THE VEHICLE			412		
EXCESS REVENUE/EXPENSE INCL. EVENT SPECI	FIC		\$44,792	(\$98,638)	(\$54,258)