|    | A   | В                    | С                | D |  |
|----|---|----------------------|------------------|---|--|
| 1  | NARCOTICS ANONYMOUS WORLD                           | SERVICES, INC.       |                  |   |  |
| 2  | PROPOSED BUDGET FOR FISCAL YEARS 2010 and 2012      |                      |                  |   |  |
| 3  | EXPENSE   | <b>Proposed Base</b> | Proposed Base    |   |  |
| 4  |   | 2010 - June 2011     | 2011 - June 2012 |   |  |
| 5  |   |                      |                  |   |  |
| 6  | LITERATURE PRODUCTION & DISTRIBUTION                |                      |                  |   |  |
| 7  | FIXED OPERATIONAL EXPENSES                          |                      |                  |   |  |
| 8  | MARKETING   | 69,972               | 71,371           |   |  |
| 9  | IN-HOUSE PRODUCTION (not included in Cost of Goods) | 58,144               | 59,307           |   |  |
| 10 | TRANSLATIONS (not included in Cost of Goods)        | 68,697               | 70,071           |   |  |
|    | LITERATURE DISTRIBUTION (IRAN)                      | 36,652               | 37,385           |   |  |
| -  | SHIPPING  | 511,000              | 521,220          |   |  |
| 13 | BUSINESS PLAN WORKGROUP                             | 18,683               | 19,057           |   |  |
|    | LEGAL   | 18,827               | 19,204           |   |  |
|    | LITERATURE PRODUCTION & DISTRIBUTION TRAVEL         | 7,906                | 10,000           |   |  |
|    | ACCOUNTING  | 12,674               | 12,674           |   |  |
|    | PERSONNEL (Includes amount budgeted to variable     | 1,162,329            | 1,162,329        |   |  |
|    | OVERHEAD  | 574,319              |                  |   |  |
|    | TECHNOLOGY  | 44,584               | 44,584           |   |  |
|    | Total Literature Production & Distribution          | 2,583,787            | 2,601,521        |   |  |
| 21 | Total Literature Production & Distribution (without | 2,547,135            |                  |   |  |
| 22 | ,   |                      |                  |   |  |
| 23 |   |                      |                  |   |  |
| 24 | WORLD SERVICE CONFERENCE SUPPORT                    |                      |                  |   |  |
| 25 |   |                      |                  |   |  |
| 26 | FIXED OPERATIONAL EXPENSES                          |                      |                  |   |  |
| 27 | PUBLICATIONS  | 46,434               | 47,362           |   |  |
| 28 | WORLD SERVICE CONFERENCE BI-ANNUAL MEETING          | 33,000               | 433,000          |   |  |
|    | WORLD BOARD   | 243,305              | 248,171          |   |  |
|    | HUMAN RESOURCE PANEL                                | 13,960               | 14,239           |   |  |
|    | WSC COFACILITATOR                                   | 1,000                | 4,040            |   |  |
|    | ACCOUNTING  | 8,201                | 8,201            |   |  |
|    | PERSONNEL (Includes amount budgeted to variable     | 752,095              | 752,095          |   |  |
|    | OVERHEAD  | 371,618              | ·                |   |  |
|    | TECHNOLOGY  | 28,849               | ·                |   |  |
|    | Subtotal  | 1,498,461            | 1,907,575        |   |  |
| 37 |   |                      |                  |   |  |
| 38 | VARIABLE OPERATIONAL EXPENSES                       |                      |                  |   |  |
|    | LEADERSHIP ORIENTATION MATERIAL                     | 10,000               | 10,000           |   |  |
|    | FELLOWSHIP ISSUE DISCUSSIONS                        | 12,500               | •                |   |  |
| 41 | CAPTURING MEMBER EXPERIENCE                         | 2,000                | ·                |   |  |
|    | FINISHED WSC PROJECTS                               | 9,430                | •                |   |  |
|    | Subtotal  | 33,930               | •                |   |  |
| 44 |   |                      | - /              |   |  |
|    | Total World Service Conference Support              | 1,532,391            | 1,937,075        |   |  |

|               | A   | В         | С         | D |
|---------------|---|-----------|-----------|---|
| 46            |   |           |           |   |
| 47            |   | '         | ,         |   |
| 48            | FELLOWSHIP DEVELOPMENT                          |           |           |   |
| 49            |   |           |           |   |
| 50            | FIXED OPERATIONAL EXPENSES                      |           |           |   |
| 51            | PUBLICATIONS                                    | 166,930   | 170,269   |   |
| 52            | FELLOWSHIP SUPPORT (includes workshops)         | 288,806   | 346,882   |   |
| 53            | PUBLIC RELATIONS                                | 124,530   | 127,021   |   |
| 54            | DEVELOPMENTAL LITERATURE                        | 417,894   | 426,252   |   |
| 55            | ARCHIVES & INFORMATION MANAGEMENT               | 9,000     | 9,180     |   |
| 56            | ACCOUNTING                                      | 12,674    | 12,674    |   |
| 57            | PERSONNEL (Includes amount budgeted to variable | 1,162,329 | 1,162,329 |   |
| 58            | OVERHEAD  | 574,319   | 574,319   |   |
| 59            | TECHNOLOGY                                      | 44,584    | 44,584    |   |
| 60            |   |           |           |   |
| 61            | Subtotal  | 2,801,067 | 2,873,510 |   |
| 62            |   |           |           |   |
| 63            | VARIABLE OPERATIONAL EXPENSES                   |           |           |   |
| 64            | PUBLIC RELATIONS DEVELOPMENT                    | 40,000    | 43,000    |   |
| 65            | SERVICE MATERIALS                               | 16,250    | 16,250    |   |
| 66            | SERVICE HANDBOOKS                               |           |           |   |
| 67            | SELF-SUPPORT PAMPHLETS                          |           |           |   |
| 68            | SERVICE SYSTEM                                  | 75,000    | 75,000    |   |
| 69            | BOOK-LENGTH PIECE: LIVING CLEAN                 | 120,000   |           |   |
| 70            | TARGETED LITERATURE                             |           |           |   |
| 71            | WORKSHOPS (incl. in Felowship Support)          |           |           |   |
| 72            | Subtotal  | 251,250   | 134,250   |   |
| 73            |   |           |           |   |
|               | Total Fellowship Development                    | 3,052,317 | 3,007,760 |   |
| 75            |   |           |           |   |
| 76            |   | ,         |           |   |
| $\overline{}$ | EVENTS  |           |           |   |
| 78            |   |           |           |   |
| 79            | FIXED OPERATIONAL EXPENSES                      |           |           |   |
|               | FUTURE (AND PRIOR) CONVENTIONS                  | 48,368    | 49,335    |   |
| _             | LEGAL   |           |           |   |
|               | ACCOUNTING                                      | 3,728     | 3,728     |   |
|               | PERSONNEL (Includes amount budgeted to variable | 341,862   | 341,862   |   |
| -             | OVERHEAD  | 168,917   | 168,917   |   |
|               | TECHNOLOGY                                      | 13,113    | 13,113    |   |
| _             | Total Events (without event specific)           | 575,988   | 576,955   |   |
| 87            |   |           |           |   |
|               | NAWS EXPENSE (without event specific)           | 7,744,484 | 8,123,312 |   |
| 89            | NAWS EXPENSE (without Iran)                     | 7,707,832 | 8,085,927 |   |